TAMRON

Organizational Changes and Personnel Transfers

This is to announce that the following assignment changes of directors, organizational changes and personnel transfers were approved today by the board of directors.

1. Assignment Changes of Directors (effective as of January 1, 2019)

| 1. Assignment Changes of Directors (effective as of variously 1, 2017) | | | | |
|--|---------------------------------|-----------------------------------|--|--|
| Name | New Assignment | Current Assignment | | |
| Senior Managing Director | Administrative Management Unit | Human Resources & General Affairs | | |
| Hiroshi Kawanabe | | Management Unit | | |
| | Compliance | | | |
| | | M.I.S. Dept. | | |
| | | | | |
| | | Compliance | | |
| Managing Director | Industrial Optics Business Unit | Industrial Optics Business Unit | | |
| Koji Masunari | | | | |
| | Risk Management | Marketing Communications Dept. | | |
| | | | | |
| | | Risk Management | | |

- 2. Organizational Changes (effective as of January 1, 2019)
 - (1) Administrative Management Unit
 - Human Resources & General Affairs Management Unit and M.I.S. Dept. will be reorganized into newly established Administrative Management Unit.
 - · M.I.S. Dept. will be newly established under Administrative Management Unit.
 - (2) OEM Component Business Unit
 - Division #1 and Division #2 in OEM Component Business Unit will be abolished.
 - · New Imaging Creation & Business Development Dept. will be abolished.
 - Sales Dept. in Division #1 and Division #2 will be reorganized into Sales Dept. #1 and Sales Dept. #2 under OEM Component Business Unit.
 - Design & Engineering Dept. in Division #1 and Division #2 will be reorganized into Design & Engineering Dept. #1 and Design & Engineering Dept. #2 under OEM Component Business Unit.
 - Production Engineering Dept. will be newly established.
 - (3) Imaging Products Business Unit
 - · Marketing Communications Dept. will be merged with Imaging Products Business Unit.
 - Marketing Planning Dept. will be newly established under Imaging Products Business Unit.
 - (4) Production Management & Administration Unit
 - Owani Plant will be merged with Hirosaki Plant and Owani Production Dept. will be newly established under Hirosaki Plant.
 - · Production Dept. in Hirosaki Plant will be renamed as Hirosaki Production Dept.
 - Procurement Center will be abolished and Production Planning Dept. and Procurement Dept. will be newly established under Hirosaki Plant.
 - (5) Product Development Management & Administration Unit
 - Procurement Center will be abolished and Supply Chain Management & Sourcing Dept. will be newly established under Product Development Management & Administration Unit.

3. Executive Personnel Transfers (effective as of January 1, 2019)

| Name | New Assignment | Current Assignment |
|-----------------|--|--|
| Hideyuki Nonaka | Senior Executive Officer | Senior Executive Officer |
| | General Manager | General Manager |
| | Corporate Business Planning & Administration | Corporate Business Planning & Administration |
| | Board | Board |
| | | |
| | General Manager | |
| | Legal & IP Management Board | |
| Tsutomu Tezuka | Executive Officer | Executive Officer |
| | Assistant to the President | General Manager |
| | | Legal & IP Management Board |

4. Personnel Transfers (effective as of January 1, 2019)

| Name | New Assignment | Current Assignment |
|---------------------|---|--|
| Masakazu kato | General Manager Administrative Management Unit | General Manager Human Resources & General Affairs Management Unit |
| Takeshi Yoshimura | Manager Human Resources Dept., Administrative Management Unit | Manager Human Resources Dept., Human Resources & General Affairs Management Unit |
| Hidemi Kobayashi | Manager General Affairs Dept., Administrative Management Unit | Manager General Affairs Dept., Human Resources & General Affairs Management Unit |
| Koji Seki | Manager M.I.S. Dept., Administrative Management Unit | General Manager M.I.S. Dept. |
| Hisashi Suto | General Manager OEM Component Business Unit | General Manager OEM Component Business Unit |
| | | Manager New Imaging Creation & Business Development Dept., OEM Component Business Unit |
| Michimasa Emori | Assistant General Manager OEM Component Business Unit | Assistant General Manager OEM Component Business Unit |
| | | Unit Manager Division #1, OEM Component Business Unit |
| Toshimitsu Iwai | Assistant General Manager OEM Component Business Unit | Unit Manager Division #2, OEM Component Business Unit |
| | Manager Production Engineering Dept., OEM Component Business Unit | |
| Michinori Shibuichi | Manager Sales Dept. #1, OEM Component Business Unit | Manager Sales Dept., Division #1, OEM Component Business Unit |
| Hitoshi Yoshihara | Manager Sales Dept. #2, OEM Component Business Unit | Manager Sales Dept., Division #2, OEM Component Business Unit |
| Hisayoshi Temba | Manager Design & Engineering Dept. #1, OEM Component Business Unit | Manager Design & Engineering Dept., Division #1, OEM Component Business Unit |
| Hiromitsu Sakuraba | Manager Design & Engineering Dept. #2, OEM Component Business Unit | Manager Design & Engineering Dept., Division #2, OEM Component Business Unit |
| Kumiko Saito | Manager Marketing Planning Dept., Imaging Products Business Unit | General Manager Marketing Communications Dept. |

| Mitsugu Koyama | Unit Manager | Unit Manager |
|-------------------|---|---|
| 5 , | Hirosaki Plant, | Hirosaki Plant, |
| | Production Management & Administration Unit | Production Management & Administration Unit |
| | | Unit Manager |
| | | Owani Plant, |
| | | Production Management & Administration Unit |
| Yasuyuki Kimura | Assistant Unit Manager | Manager |
| | Hirosaki Plant, | Production Engineering Dept., |
| | Production Management & Administration Unit | Hirosaki Plant, |
| | | Production Management & Administration Unit |
| | Manager | |
| | Production Engineering Dept., | |
| | Hirosaki Plant, | |
| | Production Management & Administration Unit | |
| Shinichi Sato | Manager | Manager |
| | Hirosaki Production Dept., | Production Dept., |
| | Hirosaki Plant, | Hirosaki Plant, |
| | Production Management & Administration Unit | Production Management & Administration Unit |
| Hitoshi Ishikawa | Manager | Manager |
| | Production Planning Dept., | Production Planning Dept., |
| | Hirosaki Plant, | Procurement Center, |
| | Production Management & Administration Unit | Production Management & Administration Unit |
| Hiroyuki Fukuda | Manager | Manager |
| | Procurement Dept., | Procurement Dept., |
| | Hirosaki Plant, | Procurement Center, |
| | Production Management & Administration Unit | Production Management & Administration Unit |
| Akihiro Sugisawa | Manager | Manager |
| | Owani Production Dept., | Production Dept., |
| | Hirosaki Plant, | Owani Plant, |
| | Production Management & Administration Unit | Production Management & Administration Unit |
| Shoji Itagaki | Assistant General Manager | Assistant General Manager |
| | Core Technology & Engineering R & D Unit | Core Technology & Engineering R & D Unit |
| | | Manager |
| | | Proto-Type Model Production Dept., |
| | | Core Technology & Engineering R & D Unit |
| Yasuhisa Watanabe | Manager | Section Manager |
| i asumsa watamabe | Proto-Type Model Production Dept., | Section Manager Section 2. |
| | Core Technology & Engineering R & D Unit | Proto-Type Model Production Dept., |
| | Core reciniology & Engineering R & D Chit | Core Technology & Engineering R & D Unit |
| Tetsuya Imura | Assistant General Manager | Unit Manager |
| Teisuya Illiura | Product Development Management & | Procurement Center, |
| | Administration Unit | Production Management & Administration Unit |
| Hiroshige Aoki | Manager | Manager Manager |
| | Supply Chain Management & Sourcing Dept., | Supply Chain Management & Sourcing Dept., |
| | Product Development Management & | Procurement Center, |
| | Administration Unit | Production Management & Administration Unit |
| | Auministration out | 1 roduction ivianagement & Administration Offic |