

### 2nd Quarter FY2021 Consolidated Financial Results

August 6, 2021

(% of change from FY2020)

(Amounts are rounded down to the nearest million yen)

### 1. Consolidated Results for 2nd quarter FY2021 (January 1, 2021 through June 30, 2021)

(1) Consolid	(1) Consolidated financial results (% of change from previous 2nd quarter)								
	Net Sales	s Operating i		Operating income Ordinary inc		e	Profit attributable to owners of parent		
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	
2Q FY2021	27,888	33.5	3,658	341.5	3,750	222.0	2,685	218.3	
2Q FY2020	20,896	(28.0)	828	(63.2)	1,164	(54.3)	843	(56.3)	

(Note) Comprehensive income: 2Q FY2021: 4,082 million yen [-%] / 2Q FY2020: 118 million yen [(91.7)%]

	Quarterly net income per share –Basic	Quarterly net income per share –Diluted
	Yen	Yen
2Q FY2021	128.80	-
2Q FY2020	36.26	-

(2) Consolidated financial position

	Total assets	Total net assets	Ratio of net assets
	Million yen	Million yen	%
2Q FY2021	62,758	49,334	78.6
FY2020	58,190	45,777	78.7

(Reference) Shareholders' equity: 2Q FY2021: 49,334 million yen / FY2020: 45,777 million yen

#### 2. Cash dividends

		Cash dividends per share							
	End of	End of	End of						
	1st	2nd	3rd	Year-end	Annual				
	quarter	quarter	quarter						
	Yen	Yen	Yen	Yen	Yen				
FY2020	-	25.00	-	25.00	50.00				
FY2021	-	25.00							
FY2021				25.00	60.00				
(forecast)			-	35.00	60.00				

(Note) Revision of cash dividend forecast for this period: Yes

#### 3. Forecast of consolidated results for FY2021 (January 1, 2021 through December 31, 2021)

	Net Sale	es	Operating i	ncome	Ordinary income		Profit attributable to owners of parent		Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
FY2021	57,000	17.8	5,900	65.0	5,900	57.3	3,890	98.6	186.58

(Note) Revision of forecast for this period: Yes

#### Consolidated financial statements

(1) Consolidated balance sheets

		(Amount: Million yen)
	FY2020	2nd quarter FY2021
	(As of December 31, 2020)	(As of June 30, 2021)
Assets		
Current assets		
Cash and deposits	21,417	24,73
Notes and accounts receivable - trade	10,318	11,31
Finished goods	5,088	3,98
Work in process	2,234	3,51
Raw materials and supplies	1,280	1,53
Other	1,154	1,09
Allowance for doubtful accounts	(23)	(94
Total current assets	41,470	46,09
Non-current assets		
Property, plant and equipment		
Buildings and structures	13,360	13,70
Accumulated depreciation	(8,633)	(9,04
Buildings and structures, net	4,727	4,65
Machinery, equipment and vehicles	19,244	20,18
Accumulated depreciation	(15,234)	(16,23
Machinery, equipment and vehicles, net	4,009	3,94
Tools, furniture and fixtures	21,543	22,28
Accumulated depreciation	(19,162)	(19,88
Tools, furniture and fixtures, net	2,380	2,40
Land	1,153	1,16
Other	874	1,00
Total property, plant and equipment	13,145	13,17
Intangible assets	644	61
Investments and other assets		
Investment securities	2,442	2,42
Deferred tax assets	312	29
Other	237	17
Allowance for doubtful accounts	(62)	(26
Total investments and other assets	2,929	2,87
Total non-current assets	16,719	16,66
Total assets	58,190	62,75

TAMRON



		(Amount: Million yen)
	FY2020	2nd quarter FY2021
	(As of December 31, 2020)	(As of June 30, 2021)
Liabilities		
Current liabilities		
Accounts payable - trade	2,894	3,57
Short-term borrowings	1,908	1,92
Accrued expenses	2,435	3,07
Income taxes payable	237	99
Other	2,721	1,65
Total current liabilities	10,198	11,21
Non-current liabilities		
Long-term borrowings	291	19
Provision for share benefits	259	30
Retirement benefit liability	1,078	1,15
Other	585	55
Total non-current liabilities	2,214	2,20
Total liabilities	12,412	13,42
Net assets		
Shareholders' equity		
Share capital	6,923	6,92
Capital surplus	7,432	7,43
Retained earnings	38,655	39,09
Treasury shares	(9,334)	(7,612
Total shareholders' equity	43,675	45,83
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	627	79
Foreign currency translation adjustment	1,350	2,60
Remeasurements of defined benefit plans	123	10
Total accumulated other comprehensive income	2,102	3,49
Total net assets	45,777	49,33
Total liabilities and net assets	58,190	62,75

#### (2) Consolidated Statements of income

## TAMRON

		(Amount: Million yen)
	2nd quarter FY2020	2nd quarter FY2021
	(January 1, 2020 through June 30, 2020)	(January 1, 2021 through June 30, 2021)
Net sales	20,896	27,888
Cost of sales	12,923	16,676
Gross profit	7,972	11,211
Selling, general and administrative expenses	7,143	7,553
Operating income	828	3,658
Non-operating income		
Interest income	24	12
Dividend income	24	24
Foreign exchange gains	36	-
Subsidy income	63	34
Subsidies for employment adjustment	120	-
Other	119	94
Total non-operating income	389	165
Non-operating expenses		
Interest expenses	19	8
Foreign exchange losses	-	32
Loss on retirement of non-current assets	12	12
Other	20	19
Total non-operating expenses	53	73
Ordinary income	1,164	3,750
Profit before income taxes	1,164	3,750
Income taxes	321	1,064
Profit	843	2,685
Profit attributable to owners of parent	843	2,685



Consolidated Statements of Comprehensive Income

		(Amount: Million yen)
	2nd quarter FY2020 (January 1, 2020 through June 30, 2020) 843 (226) 1 (500) (0) (725) 118	2nd quarter FY2021
	(January 1, 2020 through June 30, 2020)	(January 1, 2021 through June 30, 2021)
Profit	843	2,685
Other comprehensive income		
Valuation difference on available-for-sale securities	(226)	165
Deferred gains or losses on hedges	1	-
Foreign currency translation adjustment	(500)	1,251
Remeasurements of defined benefit plans, net of tax	(0)	(19)
Total other comprehensive income	(725)	1,397
Comprehensive income	118	4,082
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	118	4,082

#### (3) Consolidated statements of cash flows

# TAMRON

	2nd quarter FY2020	2nd quarter FY2021
	(January 1, 2020 through June 30, 2020)	(January 1, 2021 through June 30, 2021)
Cash flows from operating activities		
Profit before income taxes	1,164	3,750
Depreciation	1,295	1,344
Amortization of goodwill	220	-
Increase (decrease) in provision for share-based remuneration	16	43
Increase (decrease) in retirement benefit liability	79	48
Interest and dividend income	(49)	(36)
Interest expenses	19	8
Loss on retirement of property, plant and equipment	12	12
Subsidy income	(63)	(34)
Decrease (increase) in trade receivables	4,034	(151)
Decrease (increase) in inventories	(486)	(132)
Increase (decrease) in trade payables	(1,825)	(262)
Other, net	(303)	162
Subtotal	4,114	4,753
Interest and dividends income received	50	37
Interest expenses paid	(19)	(9)
Settlement package received	63	34
Extra retirement payments	_	(844)
Income taxes paid	(1,002)	(421)
Income taxes refund	_	442
Net cash provided by (used in) operating activities	3,206	3,992
— Cash flows from investing activities		
Purchase of property, plant and equipment	(1,717)	(912)
Purchase of intangible assets	(67)	(13)
Proceeds from sales of investment securities	_	261
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(9,383)	-
Other, net	71	18
Net cash provided by (used in) investing activities	(11,096)	(646)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	103	49
Proceeds from long-term borrowings	326	-
Repayments of long-term borrowings	(136)	(145)
Purchase of treasury shares	(0)	(0)
Dividends paid	(1,113)	(525)
Other, net	(11)	(10)
Net cash provided by (used in) financing activities	(831)	(632)
Effect of exchange rate change on cash and cash equivalents	(185)	606
Net increase (decrease) in cash and cash equivalents	(8,907)	3,319
Cash and cash equivalents at beginning of period	28,384	21,417
Cash and cash equivalents at end of period	19,476	24,73



(Amount: Million ven)

#### (Segment Information)

2nd quarter FY2020 (January 1, 2020 through June 30, 2020) Information on net sales and income (loss) by reportable segment

	Photographic Products	Surveillance & FA Lenses	Mobility & Healthcare Products, Others	Total	Adjustment (Note 2)	Consolidated
Net sales :						
(1) Sales to external customers	13,549	4,667	2,679	20,896	-	20,896
(2) Intersegment sales	-	-	-	-	-	-
Total	13,549	4,667	2,679	20,896	-	20,896
Operating income	1,686	349	199	2,235	(1,406)	828

(Note)

1. Segment profit is adjusted to Operating income of consolidated quarterly statements of income.

2. Adjustment of segment profit totaled (1,406) million yen is due to unallocated Amortization of goodwill (220) million yen and operating expenses (1,186) million yen consisted principally of expenses related to general affairs, accounting and other departments of the Company.

2nd quarter FY2021 (January 1, 2021 through June 30, 2021) Information on net sales and income (loss) by reportable segment

(Amount: Million yen)

	Photographic Products	Surveillance & FA Lenses	Mobility & Healthcare Products, Others	Total	Adjustment (Note 2)	Consolidated
Net sales :						
(1) Sales to external customers	19,847	4,678	3,362	27,888	-	27,888
(2) Intersegment sales	-	-	-	-	-	-
Total	19,847	4,678	3,362	27,888	-	27,888
Operating income	4,098	233	496	4,828	(1,169)	3,658

(Note)

1. Segment profit is adjusted to Operating income of consolidated quarterly statements of income.

2. Adjustment of segment profit totaled (1,169) million yen is due to unallocated operating expenses consisted principally of expenses related to general affairs, accounting and other departments of the Company.